UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant ⊠

Filed by a party other than the Registrant \Box

Check the appropriate box:

- □ Preliminary Proxy Statement
- □ Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

Cracker Barrel Old Country Store, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

☑ No fee required.

- □ Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
 - (1) Title of each class of securities to which transaction applies:
 - (2) Aggregate number of securities to which transaction applies:
 - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
 - (4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

 \Box Fee paid previously with preliminary materials.

- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
 - (1) Amount Previously Paid:
 - (2) Form, Schedule or Registration Statement No.:
 - (3) Filing Party:
 - (4) Date Filed:

Cracker Barrel Old Country Store, Inc. (the "Company") used the following presentation at the Wells Fargo 2013 Retail & Restaurants Summit beginning on October 1, 2013. This presentation was also posted to the Company's "Proxy Contest" webpage on the Company's website at http://investor.crackerbarrel.com.



Safe Harbor statement

Cracker Barrel Old Country Store, Inc. ("Cracker Barrel" or the "Company") urges caution in considering current trends and earnings guidance disclosed in this presentation. Except for specific historical information, matters discussed in this presentation are forward looking statements that involve risks, uncertainties and other factors that may cause actual results and performance of the Company to differ materially from those expressed or implied in this discussion. All forward-looking information is provided pursuant to the safe harbor established under the Private Securities Litigation Reform Act of 1995.

More detailed information on risks, uncertainties, and other factors is provided in the Company's filings with the U.S. Securities and Exchange Commission (the "SEC"), press releases and other communications.

Important Additional Information

Cracker Barrel, its directors and certain of its executive officers may be deemed to be participants in the solicitation of proxies from Cracker Barrel shareholders in connection with the matters to be considered at Cracker Barrel's 2013 Annual Meeting. Cracker Barrel has filed a preliminary proxy statement with the U.S. Securities and Exchange Commission (the "SEC") in connection with the solicitation of proxies from Cracker Barrel shareholders for the 2013 Annual Meeting. When completed, a definitive proxy statement and a form of proxy will be mailed to Cracker Barrel shareholders. INVESTORS AND SHAREHOLDERS ARE STRONGLY ENCOURAGED TO READ THE PRELIMINARY PROXY STATEMENT, THE DEFINITIVE PROXY STATEMENT AND ACCOMPANYING WHITE PROXY CARD WITH RESPECT TO THE 2013 ANNUAL MEETING, AND OTHER DOCUMENTS FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE AS THEY WILL CONTAIN IMPORTANT INFORMATION. Detailed information regarding the identity of potential participants, and their direct or indirect interests, by security holdings or otherwise, is set forth in the proxy statement and other materials to be filed with the SEC in connection with Cracker Barrel's 2013 Annual Meeting. Information regarding the direct and indirect beneficial ownership of Cracker Barrel's directors and executive officers in Cracker Barrel securities is set forth in the proxy statement and other materials to be filed with the SEC in connection with Cracker Barrel's 2013 Annual Meeting. Shareholders will be able to obtain the proxy statement, any amendments or supplements to the proxy statement and other documents filed by Cracker Barrel with the SEC for no charge at the SEC's website at www.sec.gov. Copies will also be available at no charge at the Investor Relations section of our corporate website at www.crackerbarrel.com.

This presentation contains excerpts from certain previously published material. Unless otherwise indicated, consent of the author and publication to use the material as proxy soliciting material has not been sought or obtained.

A truly unique brand and experience

- Highly differentiated concept providing wholesome connections to our guests
- Our 624 old-fashioned country stores welcome 215 million guests a year
- Approximately \$2.6B in annual revenues with roughly 20% coming from our retail business
- Welcome break for travelers across 42 states...travelers make up approximately 40% of our business





Quality ingredients hand-crafted with care

- USDA Grade AA real butter
- Florida orange juice
- Oven roasted turkey breasts
- Sugar cured ham steaks
- · Arabica coffee beans
- USDA domestic ground beef
- Russet Burbank potatoes
- · Grade A pure sour cream
- USDA Choice chuck roast 1/2" thick
- · Whole hog smoked sausage
- USDA choice country fried steak
- · Grade A farm fresh eggs
- USDA inspected chicken tenderloins
- USDA Grade AA real butter
- Trans Fat and cholesterol free vegetable oil
- Farm raised rainbow trout



- Dumplins hand-rolled daily
- Wild Maine blueberries
- Freshly brewed iced tea
- Real mashed potatoes
- Scratch biscuits with real buttermilk
- Natural Colby cheese
- Real Half & Half
- All natural vanilla bean ice cream
- · Biscuit steak cut from the tenderloin
- Long-cured country ham
- · Wild caught North Atlantic Haddock and Cod
- Farm raised domestic catfish
- Westminster Thin Square[™] crackers
- Stewart's[™] Root Beer and Orange n' Cream Soda
- Earl Grey[™] decaffeinated tea
- Twining[™] Darjeeling tea
- Dickinson's[™] preserves and jam
- Hickory smoked thick sliced bacon

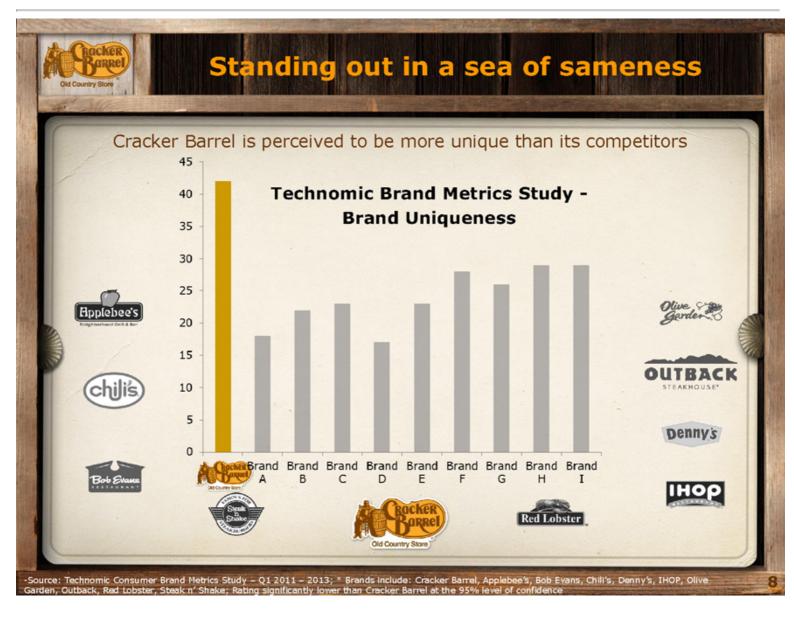
Retail is integral to the Cracker Barrel experience

- The experience begins with rockers on the front porch... which are also the top seller
- The retail shop doubles as a guest waiting area...and produces sales per square foot of approximately \$400 and gross margins around 50%
- Emphasis on nostalgic and unique merchandise with a large selection of items under \$20
 - Apparel
 - Branded Food
 - Toys and Games
 - Music









Leader in eight of ten categories

acker

		Old County St	Rel	Brand A	Brand B	Brand C	Brand D	Brand E	Brand F	Brand G	Brand H	Brand I	
1		Rank	%	%	%	%	%	%	%	%	%	%	
	Menu Variety	1 st	65	50*	56*	51*	52*	55*	57*	53*	63	49*	
	Availability of Healthy Options	1 st	53	46*	48*	40*	40*	43*	49*	43*	48*	28*	
	Welcoming, comfortable atmosphere	1 st	71	54*	59*	55*	46*	50*	65*	66*	65*	50*	
	Kid-friendly	1 st	63	45*	51*	45*	47*	52*	47*	43*	44*	50*	
	Portion for price paid	1 st	66	54*	57*	53*	52*	52*	60*	55*	58*	50*	
	Ability to provide value through high-quality menu items	1 st	59	44*	50*	45*	40*	43*	51*	51*	53*	44*	
	Prices relative to other, similar restaurants	1 st	57	42*	44*	39*	41*	40*	43*	40*	41*	42*	
	Food Quality	1 st	73	58*	63*	50*	51*	57*	69*	70	73	57*	
	Food Taste & Flavor	2 nd	72	59*	65*	62*	53*	59*	70	72	75	61*	
	Pleasant, Friendly Service	2 nd	76	67*	73	69*	64*	64*	74	77	76	67*	
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Red Lobster, Steak n' Shake. *Rating significantly lower than Cracker Barrel at the 95% level of confidence (Base: approx. 930 respondents per chain)



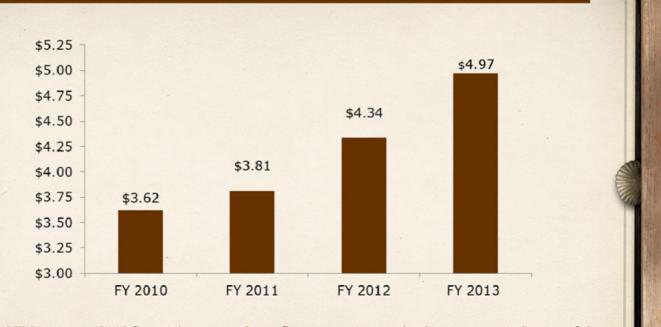




 Focus on Better-for-You menu additions and reinforce Everyday Value Introduce better-for-you menu items with our Wholesome Fixin's program launch. Increase value proposition with menu and process adjustments designed to increase overall guest satisfaction while maintaining our affordable price points Continue messaging in support of the brand, menu, and merchandise Continue "Handcrafted" marketing campaign with additional national television during the first quarter to support the Wholesome Fixin's launch Drive retail sales with quality, depth, and breadth of the merchandise assortment Increase the quality and number of themes Create consistency with promotions and inventory pipeline to smooth the sales curve Focus on improving operations and margins by applying technology and process improvements Streamline processes to increase labor productivity Streamline processes to increase labor productivity Grow the quarterly dividend over time Reinvest capital in the business to support existing stores and expand the footprint with modest new unit growth Extend the brand outside the four walls 	A George Country St	Busine	ss priorities for FY 2014	
 support of the brand, menu, and merchandise Drive retail sales with quality, depth, and breadth of the merchandise assortment Increase the quality and number of themes Create consistency with promotions and inventory pipeline to smooth the sales curve Focus on improving operations and margins by applying technology and process improvements Focus on group and process improvements Maximize long-term total shareholder value Aminize long-term total shareholder value 	1	additions and reinforce	 program launch Increase value proposition with menu and process adjustments designed to increase overall guest satisfaction while maintaining 	0
 depth, and breadth of the merchandise assortment Create consistency with promotions and inventory pipeline to smooth the sales curve Focus on improving operations and margins by applying technology and process improvements Evolve the employee and guest experiences Implement technology to improve through-put, efficiencies and food quality Streamline processes to increase labor productivity Grow the quarterly dividend over time Reinvest capital in the business to support existing stores and expand the footprint with modest new unit growth 	2	support of the brand, menu,	national television during the first quarter to support the	
 Focus on improving operations and margins by applying technology and process improvements Implement technology to improve through-put, efficiencies and food quality Streamline processes to increase labor productivity Grow the quarterly dividend over time Reinvest capital in the business to support existing stores and expand the footprint with modest new unit growth 	3	depth, and breadth of the	Create consistency with promotions and inventory pipeline to	COULSE STORE
Maximize long-term total shareholder value • Reinvest capital in the business to support existing stores and expand the footprint with modest new unit growth	4	and margins by applying technology and process	 Implement technology to improve through-put, efficiencies and food quality 	
	6		 Reinvest capital in the business to support existing stores and expand the footprint with modest new unit growth 	

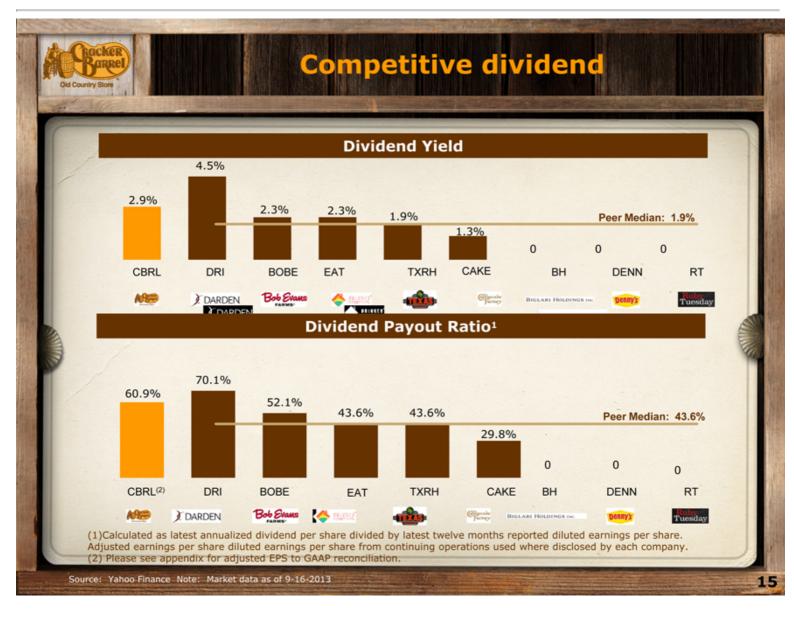
Consistent EPS Growth

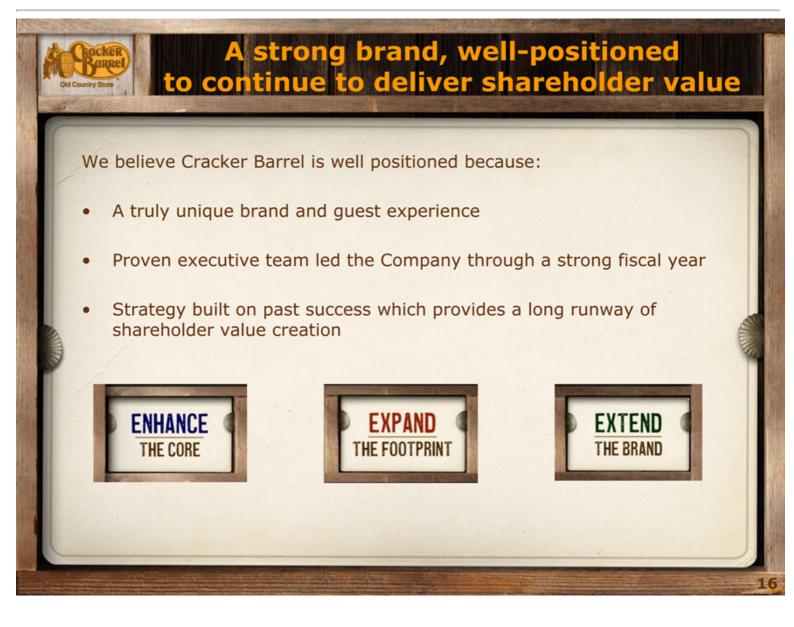
Adjusted* Annual EPS



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* Adjusted EPS is a non- GAAP financial measure that reflects operating results that are more indicative of the Company's ongoing operating performance and improves comparability to prior year periods. Please see attached appendix or the Company's Investor Relations website at <u>www.crackerbarrel.com</u> for a full reconciliation to GAAP accounting.





Adjusted EPS to GAAP reconciliation

Appendix

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EPS \$4.90 \$0.07 \$4.97 \$4.40 \$0.21 \$0.27 \$4.34 \$3.61 \$0.20 \$3.81 (1) Charges and tax effects of the proxy contest concluded at the Company's annual meeting of shareholders. (2) Severance, other charges and tax effects related to organizational changes. (3) Provision for taxes adjusted to exclude the \$2.1 million prior year favorable effect of the retroactive reinstatement of the work opportunity tax credit.	20	013 GAAP	Adj (1)(2)(3)	Adj 2013	2012 GAAP	Adj (1)(2)	53 rd Week	Adj 2012	2011 GAAP	Adj (1)(2)	Adj 2011
 (2) Severance, other charges and tax effects related to organizational changes. (3) Provision for taxes adjusted to exclude the \$2.1 million prior year favorable effect of the retroactive reinstatement 	EPS	\$4.90	\$0.07	\$4.97	\$4.40	\$0.21	(\$0.27)	\$4.34	\$3.61	\$0.20	\$3.81
 (2) Severance, other charges and tax effects related to organizational changes. (3) Provision for taxes adjusted to exclude the \$2.1 million prior year favorable effect of the retroactive reinstatement 											
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(3) Provision for taxes adjusted to exclude the \$2.1 million prior year favorable effect of the retroactive reinstatement									meeting of	shareholder	rs.
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