UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

| FORM 8-K |
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CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (date of earliest event reported): November 1, 2023

CRACKER BARREL OLD COUNTRY STORE, INC.

| (| Exact Name of Registrant as Specified in its Charter) | | |
|--|---|---|--|
| Tennessee (State or Other Jurisdiction of Incorporation) | 001-25225 (Commission File Number) | 62-0812904 (IRS Employer Identification No.) | |
| | 305 Hartmann Drive, Lebanon, Tennessee 37087 (Address of Principal Executive Offices) (Zip code) | | |
| (I | (615) 444-5533 Registrant's Telephone Number, Including Area Code) | | |
| (Form | Not Applicable er Name or Former Address, if Changed Since Last Rep | port) | |
| appropriate box below if the Form 8-1 provisions: | K filing is intended to simultaneously satisfy the filing | ng obligation of the registrant under any of the | |
| Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) | | | |
| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) | | | |
| Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) | | | |

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Trading Symbol(s) Name of each exchange on which registered

Common Stock (Par Value \$0.01) Rights to Purchase Series A **CBRL** The Nasdag Stock Market LLC Junior Participating Preferred Stock (Par Value \$0.01) (Nasdaq Global Select Market)

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On November 1, 2023, the Board of Directors of Cracker Barrel Old Country Store, Inc. (the "Company") elected Julie Masino, age 52, to serve as a director until the 2023 annual meeting of the shareholders. Pursuant thereto and to the Company's Second Amended and Restated Bylaws and in accordance with the Company's Amended and Restated Charter, the Board of Directors increased the size of the Board from twelve to thirteen members, effective with Ms. Masino's appointment. Ms. Masino has not been appointed to any committees of the Board of Directors.

Ms. Masino is a party to an Employment Agreement dated July 17, 2023 with the Company (the "Employment Agreement"). A summary of the Employment Agreement is incorporated herein by reference to the summary included in the Company's Current Report on Form 8-K filed with the U.S. Securities and Exchange Commission on July 18, 2023.

Other than the Employment Agreement, there are no arrangements or understandings between Ms. Masino, on the one hand, and any other person, on the other hand, pursuant to which Ms. Masino was selected as a director of the Company. Ms. Masino has no family relationships with any of the Company's directors or executive officers. Ms. Masino has not been a party to any transactions that would be required to be reported under Item 404(a) of Regulation S-K.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

Date: November 6, 2023 CRACKER BARREL OLD COUNTRY STORE, INC.

By: /s/ Richard M. Wolfson

Name: Richard M. Wolfson

Title: Senior Vice President, General Counsel and Corporate Secretary